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MEMORANDUM FOR: Director of Central Intelligence

FROM : Edward W. Proctor
Deputy Director for Intelligence

SUBJECT : Deficiencies in Contingency Planning

1. Several intelligence officers from this Directorate recently participated in [] a national level command post exercise sponsored jointly by the Joint Chiefs of Staff and the Federal Preparedness Agency. The exercise tested plans and procedures for reconstituting the civil government and military forces of a massive nuclear exchange between the US and USSR. CIA's participation in this was larger than normal and produced the serendipitous effect of examining the function of the DCI and CIA after a nuclear exchange but during a period when general war continues in overseas theaters. Several deficiencies in the Agency's preparedness to meet such a situation were uncovered. Moreover, the exercise revealed a clear need for fresh guidance in planning the agency's support to the DCI under such conditions and for reconstituting the national intelligence structure in the event of general war.

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2. George Carver, who played the role of President of the United States during the exercise, recommended that a memorandum be prepared for you outlining the deficiencies. [] an analyst in OSR who played DCI for a part of the exercise, prepared the attached memorandum. I believe his memorandum, which incorporates the first-hand observations of several other intelligence officers who played in the exercise will be of interest to you.

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EDWARD W. PROCTOR

Attachment:
Memorandum on
Above Subject

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